

# Transport Scotland

The national transport agency for Scotland

Damian Briody, Rail Directorate

“How we are going to deliver CP7 and what are our desired outcomes?”

Rail Scotland Conference, 2 March 2023





Aristotle

*"living well"*

# “Glasgow Central bounces back as Scotland’s busiest station”



# Working from Home

- Almost a third of Scottish businesses said their employees normally work from home one or two days a week – with 16.5% of companies reporting staff do this 3 or 4 days a week
- In Scotland, hybrid working is in place in 49.1% of firms, compared with 42.7% of companies across the UK
- In 2019 in the UK, 1 in 10 worked from home once a week; by 2022 had risen to 1 in 5
- ScotRail revenues are still less than 2020; patronage relative to England and Wales is down
- Maximising virtual **and in-person opportunities** in the workplace will benefit our economy





# Opportunities – Passenger Growth





# Opportunities – Low Carbon Freight



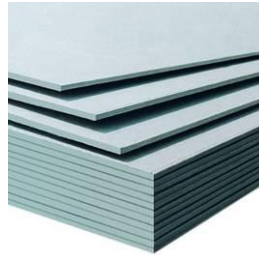
TRANSPORT  
SCOTLAND  
CÒMHDHAIL ALBA

CÒMHDHAIL ALBA





# Opportunities – Freight Growth







# Determining HLOS components



## Reduces inequalities

- Will provide fair access to services we need
- Will be easy to use for all
- Will be affordable for all



## Takes climate action

- Will help deliver our net-zero target
- Will adapt to the effects of climate change
- Will promote greener, cleaner choices



## Helps deliver inclusive economic growth

- Will get people and goods where they need to get to
- Will be reliable, efficient and high quality
- Will use beneficial innovation



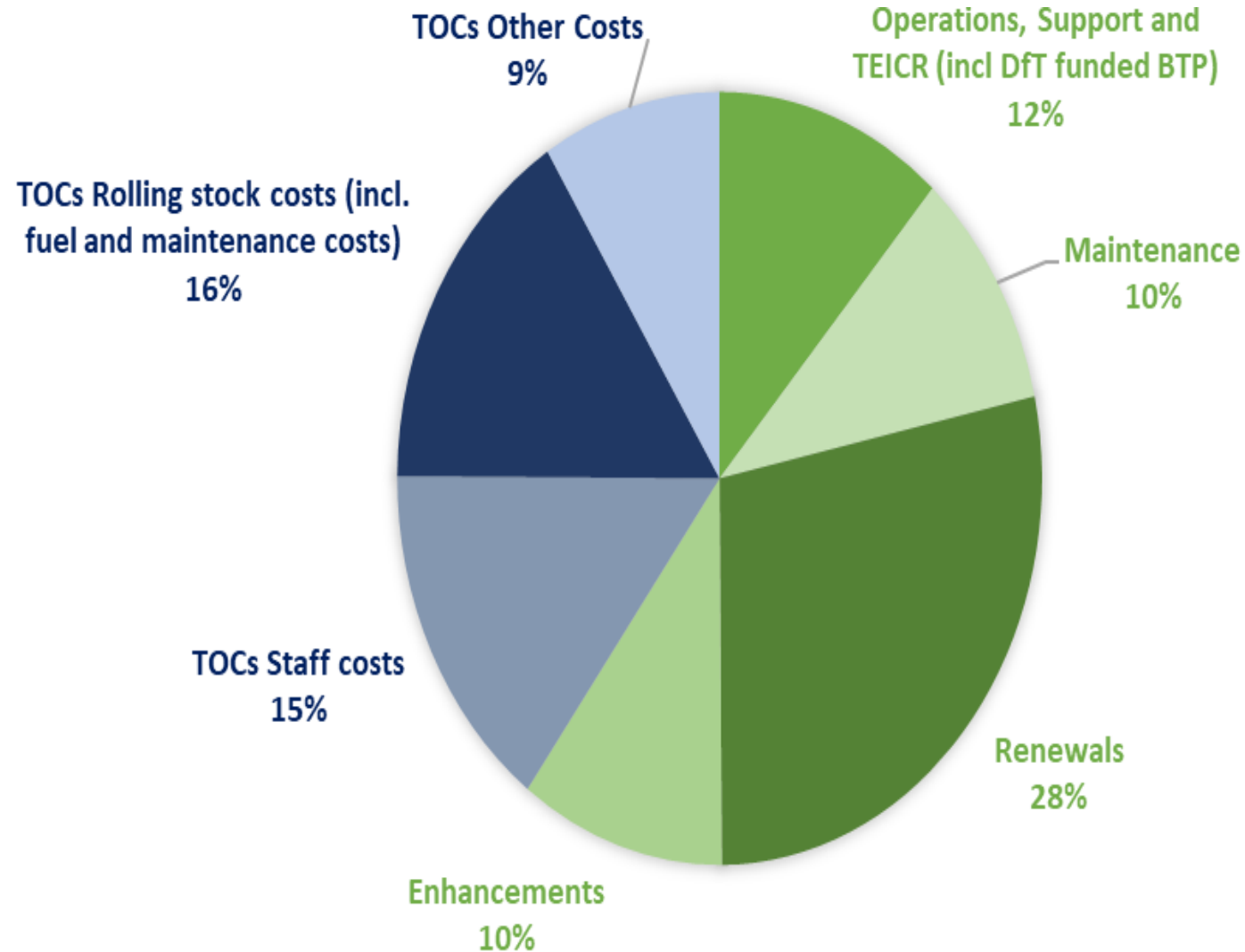
## Improves our health and wellbeing

- Will be safe and secure for all
- Will enable us to make healthy travel choices
- Will help make our communities great places to live

## Rail Priorities

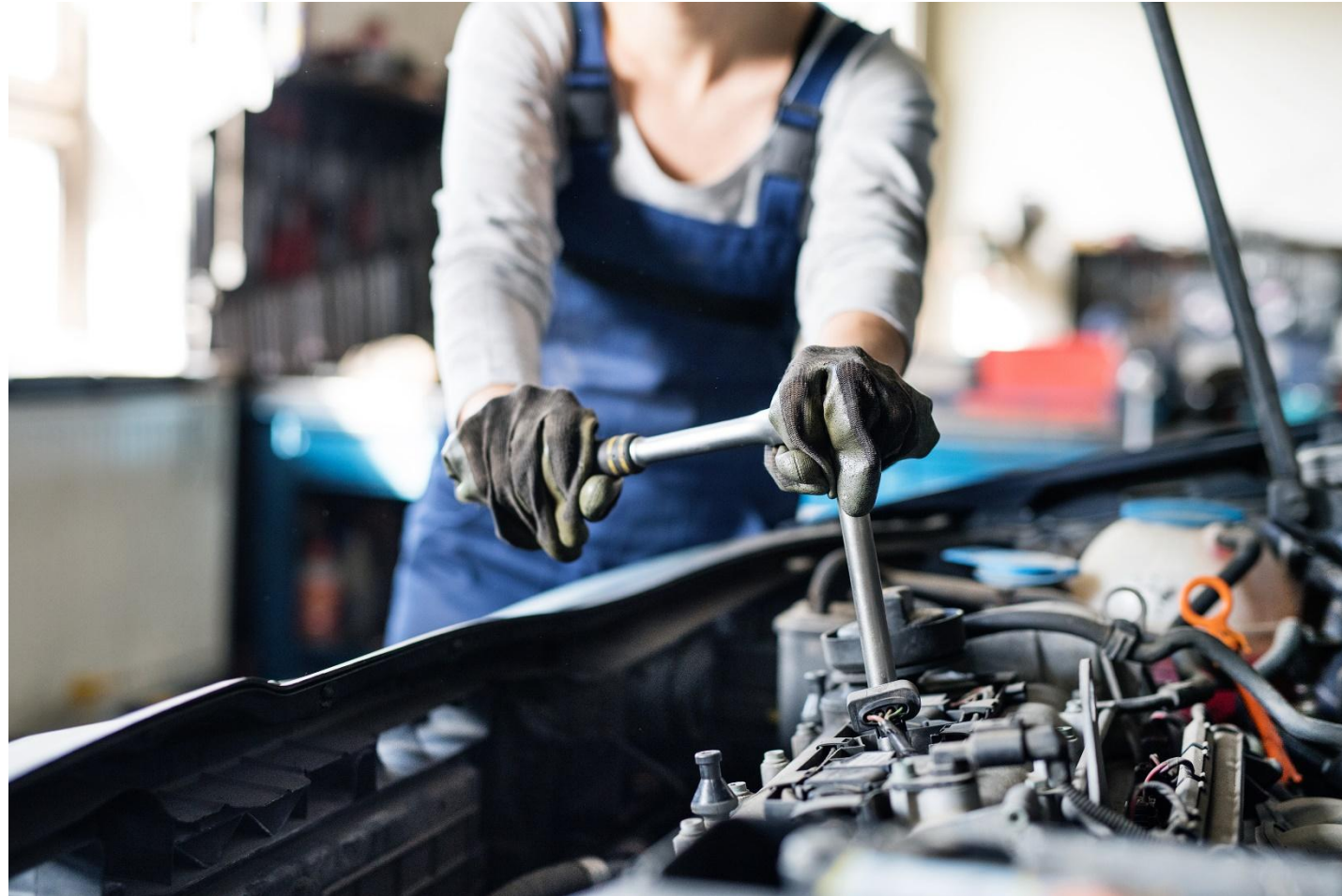
- Safety
- Meeting the Net Cost Challenge
- Achieving Net Zero

# Rail Spend in Scotland, including OMR





# Under the bonnet of the HLOS



# Delivering Scottish Ministers' Priorities

customer  
satisfaction

growing  
patronage  
(and revenue)

journey times

gauging  
strategy

reliability

performance /  
PPM

“Signalling  
Scotland’s  
Future”

rail freight  
growth

# Net Cost Challenge





# Investing in the Network, including Carstairs Junction Renewal Upgrade







# Balancing Act

Operations,  
Maintenance and  
Renewals

Trains

Decarbonisation



# Milestones and Next Steps

- Scottish Ministers HLOS and SoFA published - February 2023
- Network Rail Scotland – Strategic Business Plan – March 2023
- ORR Final Determination on Scottish Ministers’ Requirements – October 2023
- Scottish Ministers’ CP6 HLOS Requirements completed and planning and preparation for Control Period 7 (CP7) – Ongoing till March 2024
- Network Rail – Delivery Plan for Control Period 7 – Published March 2024
- CP7 Commences – April 2024



**Thank you**

Any questions?

Speak to myself, Transport Scotland policy leads, or  
visit Transport Scotland stand

