

# Nick Millington

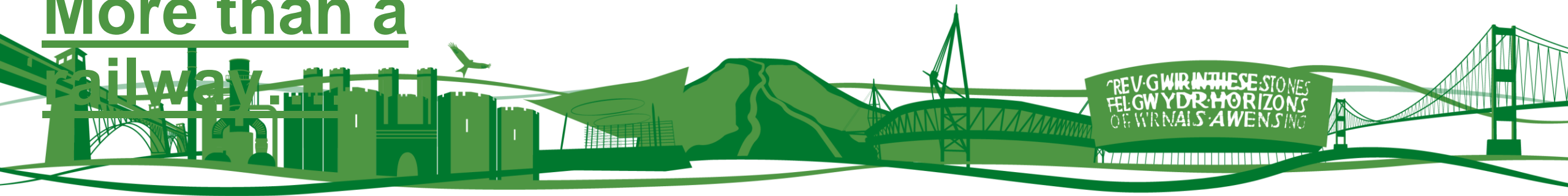
MBE FREng (he/him)

Route Director for Wales and Borders

Network Rail



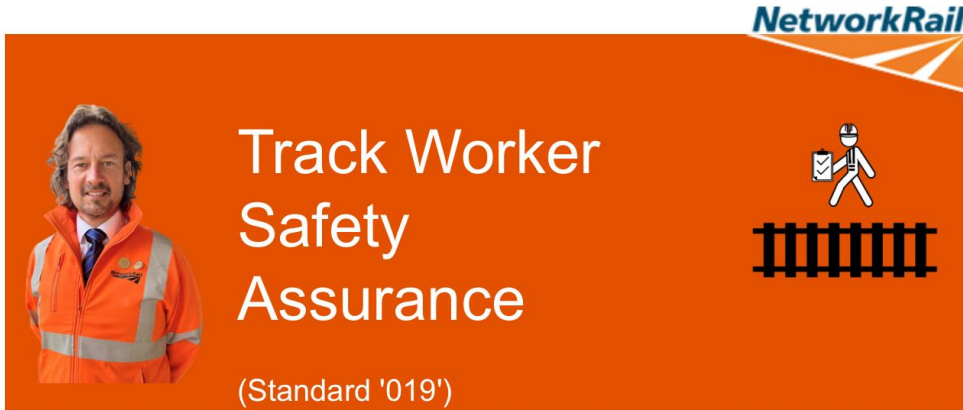
## More than a railway



Wales and  
Borders

# Safety – 019 Standard

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Dear Responsible Managers, Line Managers and Route Leaders,

In mid-March, I completed my latest 12-week review of our approach to delivering the requirements of Appendix B of [NR/L2/OHS/019 \(Safety of people at work on or near the line standard\)](#) across the Wales and Borders route. I do this because I care about everyone who goes 'on or near the line'.

Like all of you, I want to ensure that everyone goes home safely, and that, as managers, we are all playing our part in checking everything is happening as safely as we require it to be.

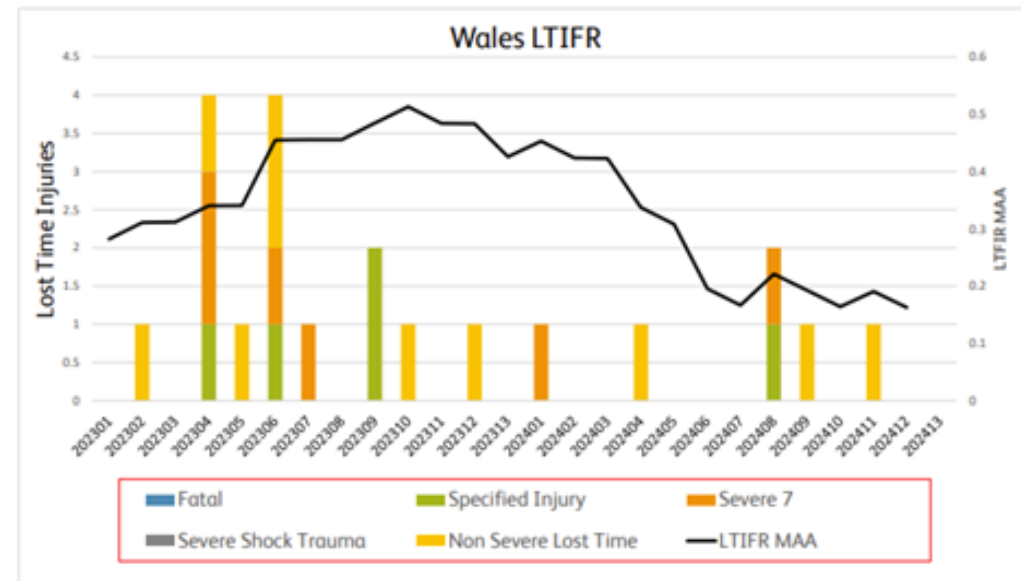
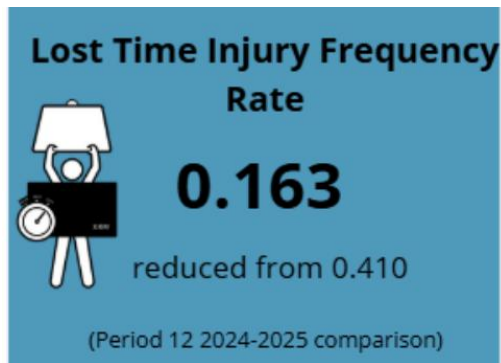
The review focused on our current practice for planning, work delivery, and post-completion checks in maintenance, operations, and possession delivery work.

I would like to thank all of you who have worked hard so far ensuring that we plan and deliver our work on the railway safely. We've made progress, but there's still more to do – and I would like you to play your part in continuing this.

## Some key observations from my review:

### 1. Safe Work Packs

Over the 12-week period between November and January, we created approximately 16,709 safe work packs across the route. However, 6% of these packs were **not** returned at the end of the work, meaning we are unable to check if that work was completed safely. The return of packs by all of our Persons In Charge (PICs) must be a focus for all of you.



# Wales and Borders in numbers



**794**  
overbridges

**56**  
tunnels



**1,505**  
miles of track



**2.77m**



passenger numbers starting or  
ending in Wales and Borders.

**140**  
footbridges



Freight services run a  
period

**157**



**1,827**  
culverts



**1,476**  
underbridges

**906**  
retaining walls

**248**  
stations

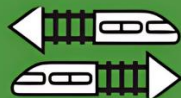


**47**  
Signal boxes or staffed  
crossing locations



**1,345**  
signal posts

**15,384**  
passenger services a  
period



**1,043**  
level crossings



**1,453**  
staff

**53**  
resourced stations



Wales and  
Borders



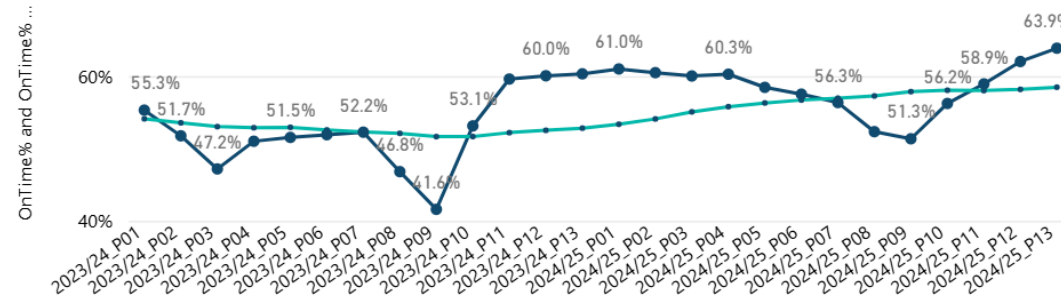
# Performance and Growth

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Period Trend (Last 26 Full Periods)

● OnTime% ● OnTime% MAA



**On Time to 1**  
**4.9%**  
improvement on the moving annual  
average from 53.30 to 58.20%

Delay minutes have reduced by  
**90,938**  
minutes  
(Period 1-11 24/25 & 23/24)



**On Time to 3**  
**4%**  
improvement on the moving annual  
average from 71.90 to 75.90%

**Cancellations**  
Down to  
**4.70%**  
from 4.90%

(Start and end of year Moving Annual Average)

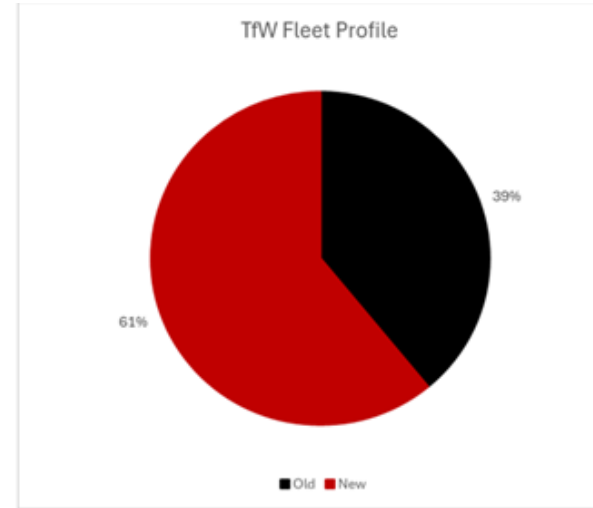
**310,962**  
additional station stops

(Compared to 23/24)

**Freight growth**

Supported 510,000m net tonne  
miles this financial year-to-date

# New fleet and new timetables



Fleet	No Units	Old / New
150	28	Old
153 (UAT)	12	Old
153 Active Travel	2	Old
158	22	Old
Mk4	7	New
231	11	New
197 2-car	30	New
197 3-car	26	New
197 ETCS	3	New
230	5	New
756/1	17	New
756/0	1	New
<b>Totals</b>	<b>164</b>	

## Next new big timetable change in December 2026.....



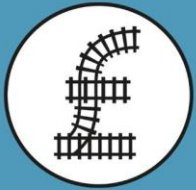
# Renewals

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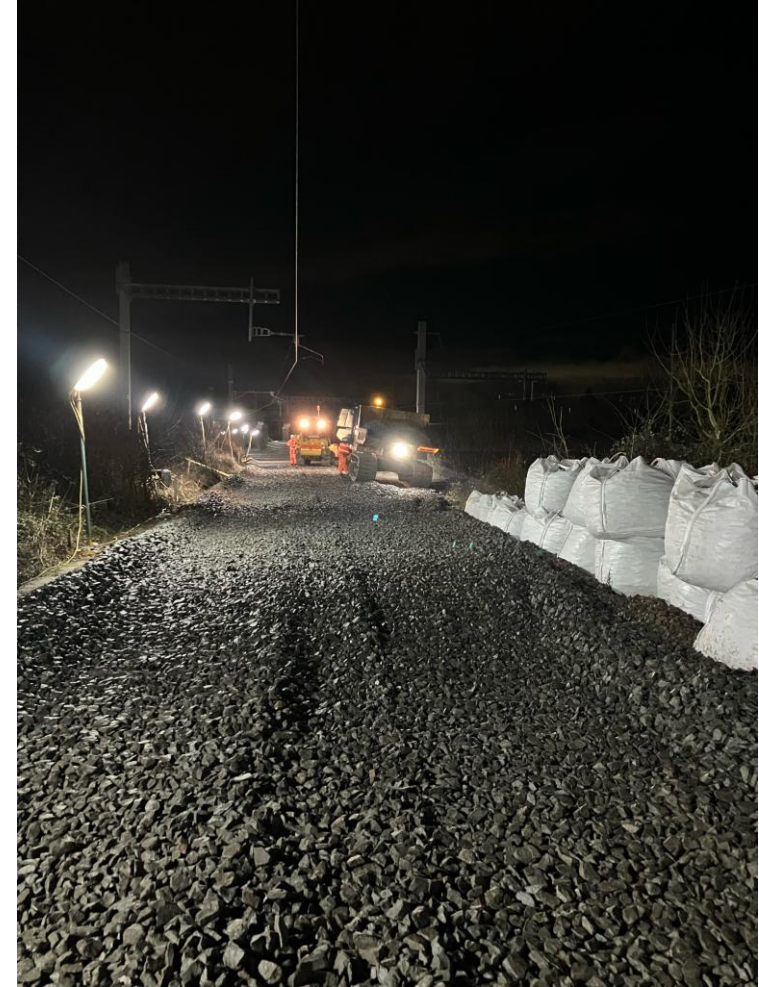
**£959.6 million**

CAPEX for CP7 (2024-29)



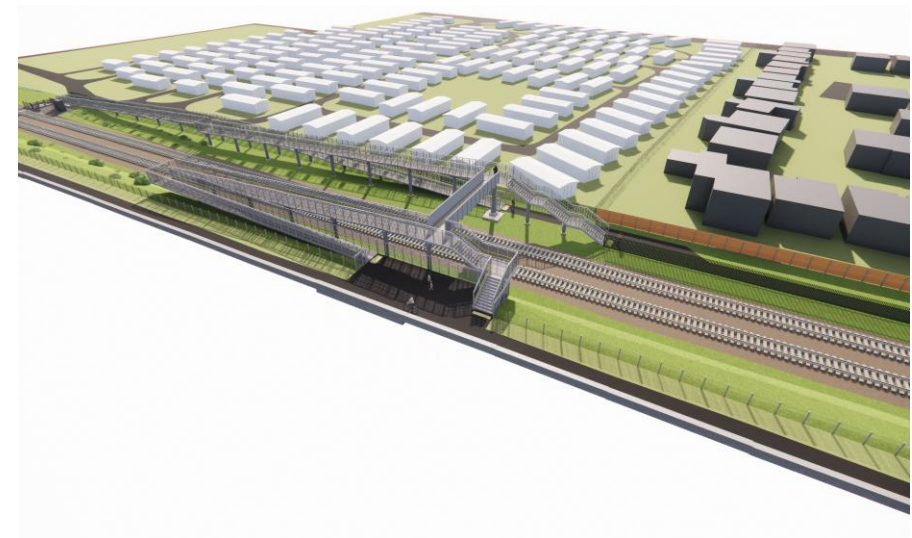
**£862.3 million**

OPEX for CP7 (2024-29)





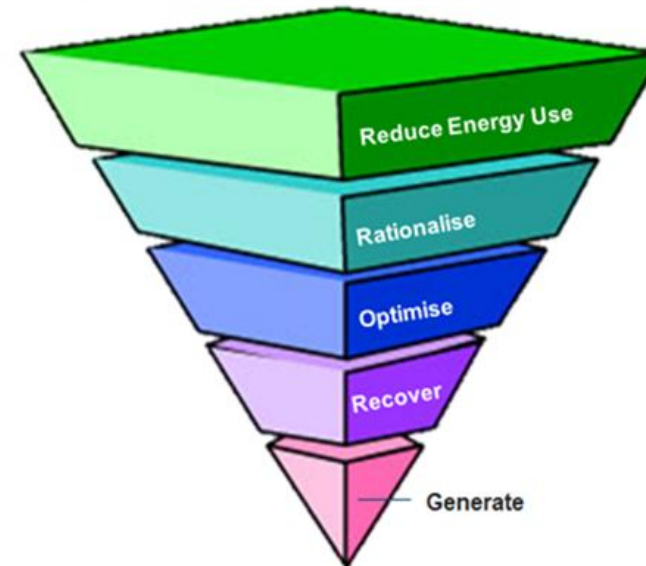
# Enhancements



# Decarbonisation



*Decarbonisation of the Wales and Borders rail network through integrated infrastructure and rolling stock improvements, supporting modal shift from road to rail. Providing affordable, high performing, and reliable solutions for passengers and freight*





# Corporate Social Value

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**Improving diversity**

Gender representation has increased from 12.23% to **15.80%**

Representation of Black, Asian, and Minority Ethnic colleagues has grown from 1.80% to **2.47%**

(21/22 to 24/25)

Over

**£11million**

total social value delivered



JEST Y TOCYN  
JUST THE TICKET

Podcast Episode

**Mynd i'r afael ag lechyd Meddwl yn y Diwydiant Rheilffyrdd - Pennod arbennig ar gyfer Dydd Llun Llwm | Tackling Mental Health in the Rail Industry - A Blue Monday Special**

Just the Ticket | Jest y Tocyn

20 Jan • 25 min 17 sec



## Trespass: What's the cost?

If you would like to join help us raise passenger awareness on the dangers, cost and repercussions of trespass, please get in touch!

Rebecca.Watling@networkrail.co.uk

We are targeting 3 main stations across the week...

Wednesday 26th: Newport (14:00-15:30)

Thursday 27th: Port Talbot (13:30-15:30)

Friday 28th: Cardiff Central (13:30-15:30)

WE'RE SUPPORTING

**RAIL SAFETY WEEK**

24th - 30th June 2024

Presented by Rail Industry UK

Cymru'n Gwario

railnetwork.org



## Careers Change Lives

Introducing Rebuilding Futures Alliance.



# Thank you / Diolch

Please get in touch with me on....

**LinkedIn** – Nick Millington MBE FREng

**Email** -

Nick.Millington@networkrail.co.uk

**Mobile** - 07771 827221

